

	Current (Revised) Budget 2021/22		Actual Expenditure	Variation to Revised	Analysis of variance	
	£	£			Controllable Budget Variance	Non Controllable Recharge Variance
General Fund						
Community Development	1,473,200	1,394,487	(78,713)	(73,647)	(5,067)	
Housing, Health & Well-being	2,932,500	2,457,649	(474,851)	(496,565)	21,714	
Public Protection	1,575,800	1,881,128	305,328	(61,144)	366,472	
Environment	5,105,500	5,041,166	(64,334)	(43,719)	(20,615)	
Growth & Regeneration	909,800	531,144	(378,656)	(356,436)	(22,220)	
Resources & Reputation	2,918,800	1,939,650	(979,150)	(638,866)	(340,284)	
General Fund	14,915,600	13,245,223	(1,670,377)	(1,670,377)	0	
Transfer to/from Earmarked Reserves	(3,261,300)	(1,908,998)	1,352,302	1,352,302	0	
Total	11,654,300	(1,908,998)	(318,075)	(318,075)	(0)	

Community Development Portfolio. Outturn Summary 2021/2022

	Current Approved Estimate		Variation to Estimate	Analysis of Variance	
	2021/22	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	£	£	£	£	£
Community Development					
Democratic Mgt & Representation	663,700	651,750	(11,950)	(12,720)	770
Committee Services	0	167	167	167	0
Localities	135,300	123,042	(12,258)	(9,529)	(2,729)
Community Grants	312,700	290,455	(22,245)	(24,047)	1,802
The Arts & Tourism	50,200	48,027	(2,173)	(178)	(1,995)
Community Centres	193,700	171,921	(21,779)	(17,734)	(4,045)
Events	117,600	109,125	(8,475)	(9,606)	1,130
Community Development	1,473,200	1,394,487	(78,713)	(73,647)	(5,067)
Transfer to/from Earmarked Reserves	(81,100)	(40,731)	40,369	40,369	0
Total	1,392,100	1,353,756	(38,344)	(33,277)	(5,067)

Total Controllable Variance for Portfolio of (£33K) underspend**Democratic Mgt & Representation - £12.7k underspend**

Some vacancies not recruited to with a restructure pending.

Committee Services - £0.2k overspend

No major variances

Localities - £9.5K underspend

External funding received for projects (requested to move to Reserves).

Community Grants - £24.0k underspend

OAP grant not required, this offsets income in Community Centres. Grants received for Holidays & Food project and Volunteer Integration project span financial years (requested to move to Reserves).

The Arts & Tourism - £0.2k underspend

No major variances

Community Centres - £17.7k underspend

Fewer bookings has led to reduced staffing requirement and utilities costs but partially offset by lower income. Also savings on Head of Service post which was vacant for part of year.

Events - £9.6k underspend

Fewer events held than anticipated.

Transfer to / (from) Earmarked Reserves Analysis - £40.4k

Localities - additional funding for cinderpath project	£2,300
Localities - Food Project delayed until 2022/23	£6,500
Community Grants - External funding for projects to be delivered	£15,129
Community Grants - External funding for projects to be delivered	£5,052
Community Centres - annual leave carry forward underspend	(£1,805)
Events - Funding for Tour of Britain	£10,300
Events - Remembrance events cancelled	£2,893
	£40,369

Housing, Health & Well-being Portfolio. Outturn Summary 2021/2022

	Current		Variation to Estimate	Analysis of Variance	
	Approved Estimate 2021/22	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	£	£	£	£	£
Housing, Health & Well-being					
Housing Needs	446,700	316,595	(130,105)	(134,743)	4,638
Leisure Services Division	0	171	171	171	0
Calverton Leisure Centre	261,700	223,272	(38,428)	(37,931)	(496)
Carlton Forum Leisure Centre	471,500	340,619	(130,881)	(136,443)	5,562
Redhill Leisure Centre	331,800	283,683	(48,117)	(49,182)	1,066
Arnold Theatre	199,300	121,758	(77,542)	(84,541)	6,999
Arnold Leisure Centre	429,000	371,035	(57,965)	(65,938)	7,973
Richard Herrod Centre	298,100	256,746	(41,354)	(42,106)	752
Health & Wellbeing	49,700	38,815	(10,885)	(10,016)	(869)
Council Tax Benefits	(4,000)	(3,457)	543	543	0
Rent Allowances	59,600	(27,804)	(87,404)	(87,404)	0
Housing Benefit Administration	385,700	528,679	142,979	146,889	(3,910)
Rent Rebates	3,400	7,537	4,137	4,137	0
Housing, Health & Well-being	2,932,500	2,457,649	(474,851)	(496,565)	21,714
Transfer to/from Earmarked Reserves	(260,100)	(187,186)	72,914	72,914	0
Total	2,672,400	2,270,464	(401,936)	(423,650)	21,714

Total Controllable Variance for Portfolio of (£424K) underspend

Housing Needs £134.7k underspend

Variance largely offset with a transfer to reserves (£96k) in respect of grants received for specific projects, the remaining amount is due to additional Housing Benefit rental income (£26k) and choice based lettings income (£7k)

Leisure Services Division - £0.2k overspend

No major variances

Calverton Leisure Centre £37.9k underspend

Savings have arisen on instructor costs due to a reduced programme in place but partly offset by increased fuel oil charges. Additional income achieved from swimming lessons with member numbers back to pre-covid levels sooner than anticipated. Savings are partially offset by contribution to reserves.

Carlton Forum Leisure Centre £136.4k underspend

Savings have arisen on instructor costs due to a reduced programme in place but partly offset by increased gas charges. Additional income achieved from fitness memberships as members have returned faster than expected as well as increased income from swimming lessons with member numbers back to pre-covid levels sooner than anticipated. Savings are partially offset by contribution to reserves.

Redhill Leisure Centre £49.2k underspend

Savings have arisen on instructor costs due to a reduced programme in place as well as lower electricity charges. Additional income arisen from fitness memberships with member number increasing faster than expected whilst All Weather Pitch bookings have increased. Savings are partially offset by contribution to reserves.

Arnold Theatre £84.5k underspend

Savings achieved on superannuation and annual leave cover as vacancies were covered by casual employees. Electricity charges were lower than anticipated. There has been a reduction in Cinema costs due to fewer productions as the number of film releases in 2021-22 was reduced also restrictions on indoor activities continued for part of the year, offset by reduced income, as well as an increase in Theatre production and bar sales

Arnold Leisure Centre £65.9k underspend

There was an increase in swim instructor costs offset by an increase in swim lesson income as the member numbers have exceeded pre-covid levels. Both gas and electricity charges were lower than expected. Base maintenance saving is being used to fund lift replacement project and is therefore offset by a contribution to Reserves.

Richard Herrod Centre £42.1k underspend

Electricity and gas charges were lower than expected due to reduced opening hours. The Licencing costs for Performing Rights Society (PRS) and Sky were lower than anticipated due to centre not being fully opened. There was increased income for the Millennium Suite due to the extended use as a Vaccine Centre but this was partially offset by a reduced rent from the Bowls Club. Savings are partially offset by contribution to reserves.

Health & Wellbeing £10.0k underspend

Underspend due to ongoing projects being delivered over a number of years and offset by a reduced contribution from Reserves

Council Tax Benefits £0.5k overspend

No major variances

Rent Allowances £87.4k underspend

Variance due to lower aged debt than anticipated and thereby reducing the Bad Debt Provision and lower reduced subsidies on Rent Allowances.

Housing Benefit Administration £146.9k overspend

Test & Trace discretionary payments amounted to £142k, offset by a contribution from Reserves whilst there was an underspend on postages.

Rent Rebates £4.1k overspend

No major variances

Transfer to / (from) Earmarked Reserves Analysis - £72.9k

Housing Needs - External funding for projects to be delivered	£66,212
Housing Needs - Contribution RSAP units (Framework Housing Asso)	£19,080
Calverton Leisure Centre - Joint Use Maintenance reserve	£5,568
Calverton Leisure Centre - Annual Leave carried forward	£9,258
Carlton Forum Leisure Centre - Joint Use Maintenance reserve	£31,686
Carlton Forum Leisure Centre - Annual Leave carried forward	£13,277
Redhill Leisure Centre - Joint Use Maintenance reserve	£11,400
Redhill Leisure Centre - Annual Leave carried forward	£3,291
Arnold Leisure Centre - Contribution to Lift project from base maint.	£25,400
Arnold Leisure Centre - Annual Leave carried forward	£7,833
Richard Herrod Centre - Annual Leave carried forward	£11,061
Health & Wellbeing - Community Development Co-ordinator	£7,853
Housing Benefit Administration - Underspend on New Burdens grant	(£12,605)
Housing Benefit Administration - Test & Trace discretionary grant	(£126,400)
	£72,914

Public Protection Portfolio. Outturn Summary 2021/2022

	Current Approved Estimate		Variation to Estimate	Analysis of Variance	
	2021/22	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	£	£	£	£	£
Public Protection					
Taxi Licencing	100,000	57,969	(42,031)	12,504	(54,535)
Other Licencing	26,300	17,274	(9,026)	(12,187)	3,161
Environmental Protection	319,600	305,250	(14,350)	(20,466)	6,117
Food, Health & Safety	263,400	275,588	12,188	13,517	(1,329)
Comm Protection & Dog Control	631,900	604,732	(27,168)	(30,163)	2,995
Public Sector Housing	234,600	620,315	385,715	(24,349)	410,064
Public Protection	1,575,800	1,881,128	305,328	(61,144)	366,472
Transfer to/from Earmarked Reserves	(83,900)	(124,727)	(40,827)	(40,827)	0
Total	1,491,900	1,756,401	264,501	(101,971)	366,472

Total Controllable Variance for Portfolio of (£102K) underspend

Taxi Licencing - £12.5k overspend

The cost of producing licences was higher than anticipated.

Other Licencing - £12.2k underspend

Pavement Licencing new burdens income has been received but partly offset by an underachievement of income from other licencing fees.

Environmental Protection - £20.5k underspend

There have been vacancies in Neighbourhood Warden and Technical/Environmental Health officer posts offset with minor overspends across other pay budgets. There has also been additional income from the administrative charge made on the Rechargeable Works Orders.

Food, Health & Safety - £13.5k overspend

Non contractual overtime has had to be paid to Environmental Health Officers to catch up on outstanding inspections that could not take place during the Covid lockdowns.

Comm Protection & Dog Control - £30.2k underspend

There have been a number of vacancies during the year whilst an overspend on CCTV has been funded through the CCTV Reserve. There has also been an overachievement of grant income from Safer Notts Board and Sanctuary.

Public Sector Housing - £28.0k underspend

The majority of this underspend relates to Selective Licencing with other minor underspends across the division. There has also been an overachievement of income in relation to the Phase 1 Selective Licencing Scheme.

Transfer to / (from) Earmarked Reserves Analysis - £(40.8)k

Food, Health & Safety - Not utilised but will be required in the new financial year to continue work	£16,412
Community Protection & Dog Control - Unutilised CCTV Reserve	(£42,881)
Public Sector Housing - Tfr to Reserves - Phase 2 deferred to new financial year	(£105,500)
Public Sector Housing - Tfr from Reserves - Phase 1 lower net spend than anticipated	£91,142
	£(40,827)

Environment Portfolio. Outturn Summary 2021/2022

	Current		Variation to Estimate	Analysis of Variance	
	Approved Estimate	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	2021/22				
	£	£	£	£	£
Environment					
Waste Other	86,800	53,628	(33,172)	8,322	(41,494)
Waste Recycling	159,900	60,813	(99,087)	(92,910)	(6,177)
Waste Residual	1,898,800	1,963,844	65,044	(20,119)	85,163
Waste Services	32,000	10,940	(21,060)	(21,060)	0
Street Care	966,900	1,023,312	56,412	37,417	18,995
Public Conveniences	12,900	3,278	(9,622)	(9,355)	(267)
Environment Service Support	10,000	0	(10,000)	10,993	(20,993)
Building Services	6,000	0	(6,000)	(2,600)	(3,400)
Car Parks	127,700	151,007	23,307	29,019	(5,712)
Fleet Management	28,200	(17,470)	(45,670)	(16,758)	(28,912)
Parks	1,838,400	1,828,239	(10,161)	26,839	(37,000)
Parks - External Works	57,200	80,795	23,595	14,477	9,118
Cemeteries	(119,300)	(117,221)	2,079	(7,984)	10,064
Environment	5,105,500	5,041,166	(64,334)	(43,719)	(20,615)
Transfer to/from Earmarked Reserves	(55,600)	(52,306)	3,294	3,294	0
Total	5,049,900	4,988,860	(61,040)	(40,426)	(20,615)

Total Controllable Variance for Portfolio of (£40K) underspend**Waste Other - £8.3k overspend**

Additional expenditure was incurred on a Civica patch in order to close the Garden Waste Accounts in the system.

Waste Recycling - £92.9k underspend

There was an overspend on agency costs plus Kickstart trainees for whom there was no budget provision but for whom we do receive income. There was an overachievement on recycling credits and Garden Waste service renewals as well as an underspend on bin issues.

Waste Residual - £20.8k underspend

A Refuse Loader post appears to have been vacant for the whole year. Whilst there has been an underachievement of Trade Recycling Charges, this has been offset by an overachievement of income from bulkyhousehold waste collection.

Waste Services - £21.1k underspend

£21.1k is to be carried forward to 2022/23 to fund the HGV Retention Payment due on 01 April 2022.

Street Care - £37.4k overspend

There has been a deferred overtime efficiency along with a late invoice for Christmas lighting.

Public Conveniences - £9.4k underspend

Credits have been received for previously disputed water charges.

Environment Service Support - £11.0k overspend

There has been an unachieved budget reduction offset partly with savings from a temporary vacancy.

Building Services - £2.6k underspend

No major variances

Car Parks - £29.0k overspend

This is due to current estimates for income not being achieved.

Fleet Management - £16.8k underspend

There has been an underspend on the Apprentice post offset with minor pay overspends. There have been overspends on hire of transport and fuel offset with an underspend on tyres whilst there has been additional income from the sale of scrap.

Parks - £26.8k overspend

There has been a requirement for additional agency cover in addition to Q3 due to sickness absence but this has been partially offset by an increase in come from the hire of football pitches.

Parks - External Works - £14.4k overspend

There has been a shortfall in income from commercial tree activity along with higher utility bills for both Bestwood Country Park and the Pet Cremation Service.

Cemeteries - (£8.0k) underspend

There was an increase in the number of burials in the final quarter of 2021/22.

Transfer to / (from) Earmarked Reserves Analysis - £3.3k

Waste Recycling - Depot Manager Redundancy & Holiday Pay from Transformation Reserve	(£2,000)
Waste Residual - Depot Manager Redundancy & Holiday Pay from Transformation Reserve plus contributions to the Insurance Excess	(£4,878)
Waste Services - Unutilised needs carry forward to offset payment in new financial year	£21,060
Fleet - Unutilised Apprentice Reserve - looking to utilise in the new financial year	£4,700
Street Care - Depot Manager redundancy & holiday pay from Transformation reserve.	(£2,800)
Car Parks - Contribution for future car park maintenance to Car Park Reserve	(£14,694)
Parks - to Reserves - Gedling Country Park (GCP) Donations to GCP Car Park	£5,778
Parks - from Reserves - Underutilisation of Efficiency & Innovation Reserve	£1,128
Cemeteries - Insurance excess payments	(£5,000)
	£3,294

Growth & Regeneration Portfolio. Outturn Summary 2021/2022

	Current Approved Estimate		Variation to Estimate	Analysis of Variance	
	2021/22	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	£	£	£	£	£
Growth & Regeneration					
Development Service Support	(1,800)	(0)	1,800	(5,330)	7,130
Development Management	60,400	2,684	(57,716)	(56,592)	(1,124)
Planning Policy	353,300	168,294	(185,006)	(186,494)	1,487
Building Control Account	36,800	36,540	(260)	(2,168)	1,908
Building Control Fee Earning Account	(16,200)	(2,786)	13,414	19,518	(6,104)
Land Charges	3,300	10,194	6,894	14,141	(7,247)
Economic Development	331,000	239,380	(91,620)	(74,157)	(17,463)
Housing Strategy	143,000	76,838	(66,162)	(65,355)	(807)
Growth & Regeneration	909,800	531,144	(378,656)	(356,436)	(22,220)
Transfer to/from Earmarked Reserves	(104,200)	192,785	296,985	296,985	0
Total	805,600	723,928	(81,672)	(59,451)	(22,220)

Total Controllable Variance for Portfolio of (£59K) underspend

Development Service Support - £5.3k underspend

No major variance

Development Management - £56.6k underspend

There has been a significant surplus of CIL Admin receipts (£164k) that has been partially offset by shortfall in planning fees (£58k) and in pre-application advice income (£21k). There have also been greater planning refunds (£9k) than expected and additional expenditure (£10k) on agency staff.

Planning Policy - £186.5k underspend

Underspend largely due to the Design Code Pathfinder grant (£160k) transferred to reserves to be used in 2022/23 and lower than expected utilisation of budgets for capacity funding and policy preparation work.

Building Control Account - £2.2k underspend

No major variances

Building Control Fee Earning Account - £19.5k overspend

Variance due to reduction in inspection income

Land Charges - £14.1k overspend

Land charge income in 2021/22 has been lower than anticipated. The fees and charges for 2022/23 have been updated to address this.

Economic Development - £74.2k underspend

Variance largely due to underspend on intervention pot monies offset by reduced contribution from reserves. Capacity funding delayed until 2022/23 offset by grant income

Housing Strategy - £65.4k underspend

Variance due to vacancies offset by contribution to reserves

Transfer to / (from) Earmarked Reserves Analysis - £297.0k

Planning Policy - Design Code Pathfinder money £160K transferred to be spent in 22/23 onwards, along with £8.1k New Burdens

transparency monies £168,103

Planning Policy - from Reserves - Evidence preparation works lower than anticipated £27,182

Economic Development - Intervention pot funding repurposed for Growth & Regen Projects £54,700

Housing Strategy - Salary underspends to be utilised for Growth & Regen Projects £47,000

£296,985

Resources & Reputation Portfolio. Outturn Summary 2021/2022

	Current Approved Estimate		Variation to Estimate	Analysis of Variance	
	2021/22	Actual Expenditure		Controllable Budget Variance	Non Controllable Recharge Variance
	£	£	£	£	£
Resources & Reputation					
HR, Performance and Service Planning	31,800	4,700	(27,100)	(901)	(26,199)
Corporate Management	962,100	991,997	29,897	(20,013)	49,910
Health & Safety and Emergency Planning	35,900	29,284	(6,616)	(14,778)	8,162
Legal Services	50,800	51,035	235	56,606	(56,371)
Central Print Room	0	(3,000)	(3,000)	(3,086)	86
Postages	0	(0)	(0)	4,553	(4,553)
Registration Of Electors	183,100	166,093	(17,007)	(17,429)	422
Elections	6,500	(31,579)	(38,079)	(37,237)	(842)
Estates & Valuation	(300)	0	300	(43,669)	43,969
Public Land & Buildings	34,000	11,782	(22,218)	(8,409)	(13,809)
Information Technology	0	(65,200)	(65,200)	(74,032)	8,832
Communications & Publicity	17,300	5,800	(11,500)	(29,944)	18,444
Corporate Officers	41,400	18,395	(23,005)	(4,579)	(18,426)
Business Units	(20,500)	(15,582)	4,918	934	3,984
Public Offices	(15,700)	(2,811)	12,889	8,406	4,483
Corporate Administration	0	0	0	0	0
Financial Services	74,000	65,000	(9,000)	3,748	(12,748)
Customer Services	9,600	(0)	(9,600)	1,497	(11,097)
Insurance Premiums	3,400	(2,078)	(5,478)	(2,092)	(3,386)
Revenues-Local Taxation	531,600	332,910	(198,690)	(215,496)	16,806
Central Provisions Account	31,700	(102,925)	(134,625)	(134,625)	0
Non Distributed Costs	323,300	318,501	(4,799)	(4,799)	0
Corporate Income & Expenditure	321,800	(886,760)	(1,208,560)	(179,858)	(1,028,702)
Movement in Reserves (MiRs)	297,000	1,054,089	757,089	76,336	680,753
Resources & Reputation	2,918,800	1,939,650	(979,150)	(638,866)	(340,284)
Transfer to/from Earmarked Reserves	(2,676,400)	(1,696,833)	979,567	979,567	0
Total	242,400	242,817	417	340,701	(340,284)

Total Controllable Variance for Portfolio of £341K overspend

HR, Performance and Service Planning - £0.9k underspend

No major variances

Corporate Management - £20.0k underspend

There have been underspends in 2021/22 on travel, conferences and subscriptions.

Health & Safety and Emergency Planning - £14.8k underspend

There have been underspends on corporate training and occupational health supplies offset with a contribution to reserves.

Legal Services £56.6k overspend

There has been reduced income from external services because of capacity issues within the team associated with an increase in internal cases.

Central Print Room - £3.1k underspend

No major variances.

Postages - £4.5k overspend

No major variances.

Registration Of Electors £17.4k underspend

There has been a reduction in canvassing activity when compared to previous years.

Elections £37.2k underspend

Variance mainly due to additional income received in respect of the General Election in 2019

Estates & Valuation - £43.7k underspend

There have been savings on vacant posts as well as consultancy fees allowing a contribution to Asset Management reserves.

Public Land & Buildings - £8.4k underspend

Additional income has been received from a one-off access licence fee and from shop rentals.

Information Technology - £74.0k underspend

An underspend arose from an ICT Technical Officer post being vacant during 2021/22 which has been partially offset due to the use of agency contractors. There was also an underspend on IT asset replacement as the majority of expenditure incurred IT equipment related to the Agile Working project and was charged to the capital programme.

Communications and Publicity - £29.9k underspend

There was an underspend due to a part time Publications Officer vacancy and a lower superannuation fixed recharge partially offset with an overspend on the vacancy provision. There was an underspend on Covid Response which has been transferred to a reserve to allow continuation in 2022/23. Greater advertising and sponsorship income has been received than expected.

Corporate Officers - £4.6k underspend

No major variances

Business Units - £0.9k overspend.

No major variances

Public Offices - £8.4k underspend

There has been underspends on cleaning supplies and operational equipment, offset by a shortfall in income from electricity solar panels.

Corporate Administration - No Variance

No major variances

Financial Services - £3.8k overspend

There has been an overspend on subscriptions partly offset by an underspend on procurement consultancy.

Customer Services - £1.5k overspend

No major variances.

Insurance Premiums - £2.1k underspend

No major variances.

Revenues - Local Taxation - £215.5k underspend

New burdens funding of £130k has been received in respect of the administration of Covid-19 business support grants along with income of £233K from the Nottinghamshire Business Rates Pool that has been transferred to a reserve. The implementation of the Council Tax Hardship Fund of £113k that has been funded by a transfer from reserves as the funding was received in 2020/21 and further Council Tax relief discounts of £43k.

Central Provisions Account - £134.6k underspend

Savings have been achieved by utilising existing resources to manage and deliver new burdens caused by the Covid-19 pandemic.

Non Distributed Costs - £4.8k underspend

No major variances.

Corporate Income and Expenditure - £179.9k Underspend

No major variances.

Movement in Reserves (MiRS) - £76.3k overspend

Variance due to reduced Direct Revenue Financing of the Capital Programme 2021/22 due to schemes deferred to 2022/23 offset with associated contributions from reserves.

Transfer to / (from) Earmarked Reserves Analysis - £979.6k

Health and Safety - Corporate training & occupational health budgets reserve not used in 2021/22 due to lack of staffing. Planned to use in 2022/23.	£14,300
Estates - Stock condition surveys delayed until 2022/23.	£5,700
Corporate Officers - Salary savings on Project Officer post	£2,105
Public Offices - Repairs to 23ft fence not yet completed. Will be completed in 2022/23.	£4,023
Procurement - Contribution from reserve not required in 2021/22.	£5,000
Information Technology - Unutilised IT Asset Replacement budget	£67,900
Communications and Publicity - Covid response to work to continue in 2022/23	£10,000
Customer Services - Apprentice unutilised, Carry forward	
Transformation to fund project work	£11,700
Legal Services	(£235)
Insurance Premiums - Underspend on premiums	£2,078
Revenues - Local Taxation - NDR Pool Share to reserves	£233,226
Revenues - Local Taxation - Ctax Hardship funding transferred to revenue	(£104,019)
Central Provisions Account - Track & Trace contain funding	£137,997
Movement in Reserves (MiRS)	£86,892
Expenditure Savings transferred to the Inflationary Pressure Contingency Reserve	£250,000
Transfer to Transformation Fund Reserve to support delivery of backlog efficiency programme and projects	£150,000
Estates and property related underspends set aside for increasing asset maintenance demands	£52,900
Transfer to Risk Management reserve for future H&S pressures	£50,000
	£979,567